

### FIGURE 2

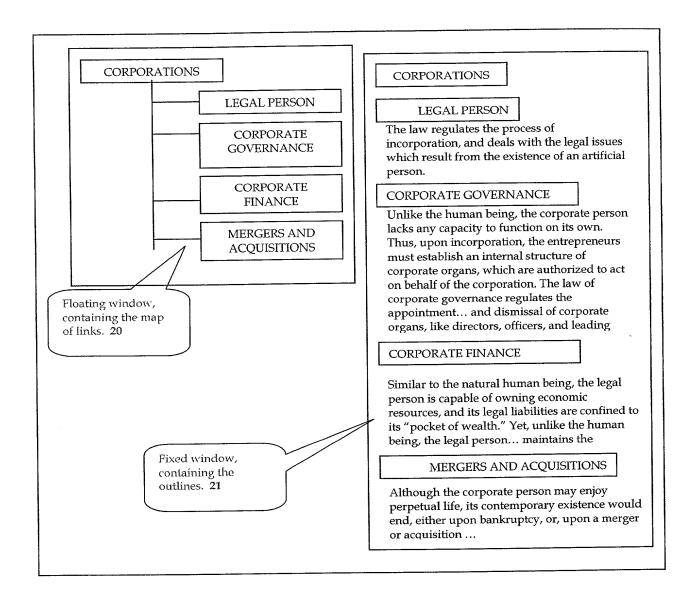


Figure 3

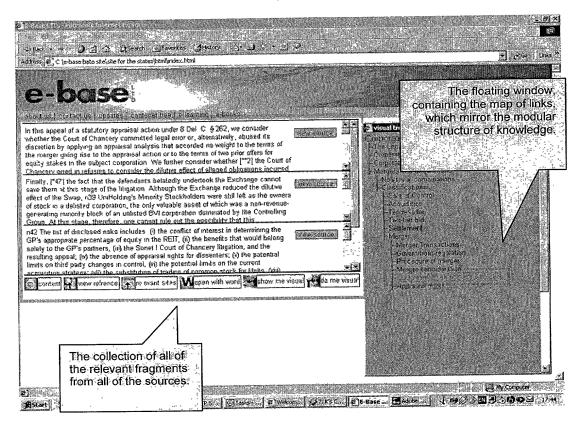


Figure 4

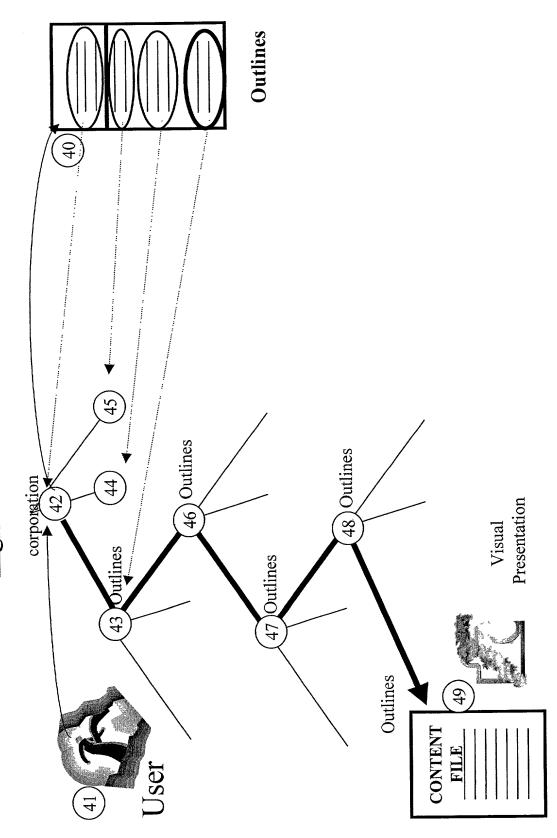


Figure 5A
Manual Preparations

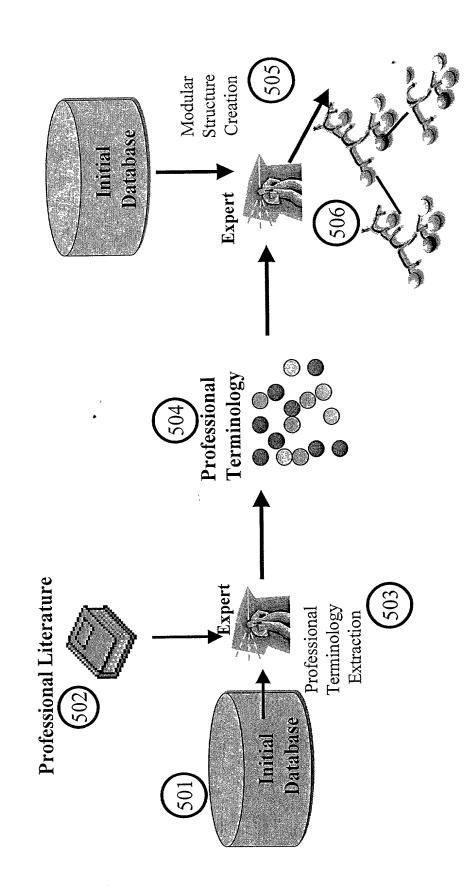
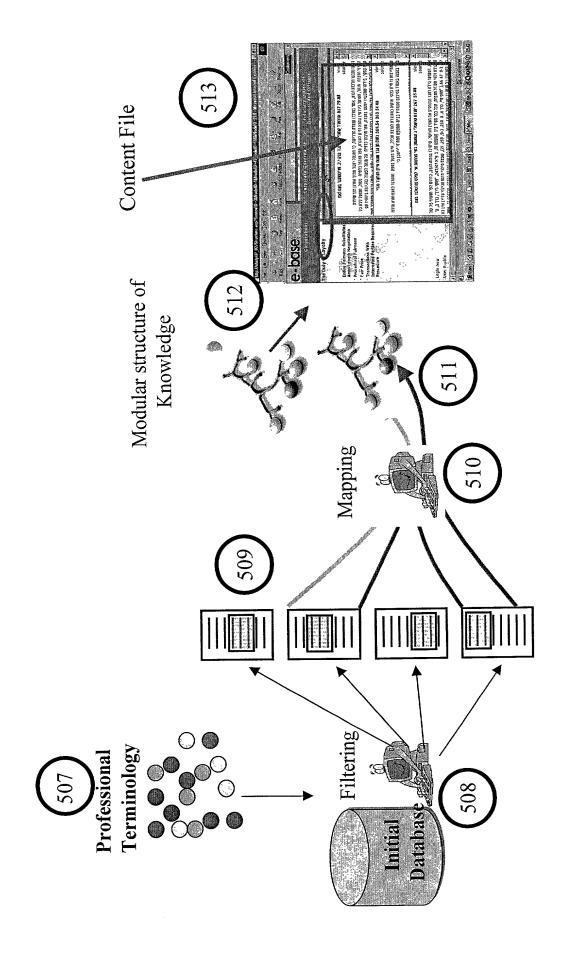
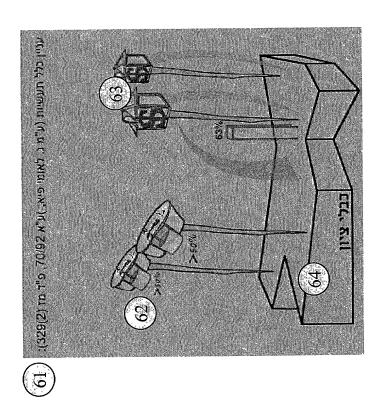


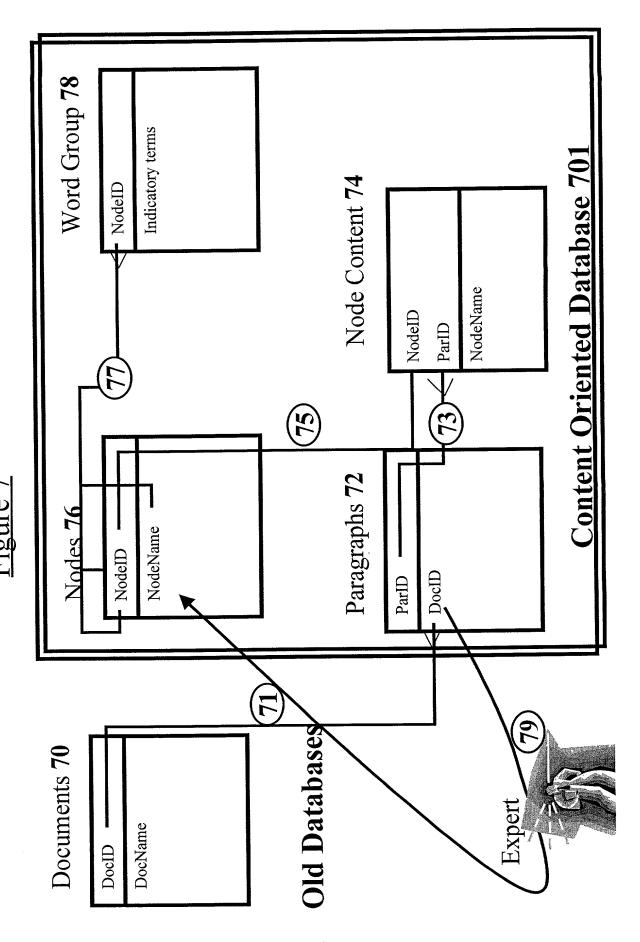
Figure 5B Automatic Processes



# Figure 6

Node name: "Controlling Share"





### FIGURE 8.1

This is an illustration of a modular structure of knowledge in the legal field dealing with takeover. Each node is followed by its nodeID.

### Takeover - 389:

- 1 Procedure Of The Tender-Offer 391
  - 2 Raider 397
  - 2 Exchange Offer 398
  - 2 Williams Act 399
  - 2 Public Filing 400
  - 2 Consent Solicitation 401
  - 2 Unsolicited Tender Offer 402
  - 2 Leveraged Buyout (Remote Link) 403
- 1 The Shareholders Choice 392
  - 2 Various Types Of Shareholders 404
    - 3 Short-Term Speculator 407
    - 3 Long-Term Investor 408
    - 3 Institutional Investor 409
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  - 2 Coercive Tender-offer 405
  - 2 Informed Basis 406
- 1 Defensive Tactics 393
  - 2 Charter and Bylaws Amendment 415
    - 3 Advance Notice Bylaw 419
    - 3 Supermajority Vote 420
    - 3 Dual-Class Stock 421
      - 4 Expiration Provision 424
    - 3 Special Meeting 422
    - 3 Staggered Board 423
  - 2 Not Requiring Shareholders Vote 416
    - 3 Crown Jewel 428
    - 3 Pac Man 429
    - 3 Repurchase Plan 430
    - 3 Lock-Up 431
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      - 4 Standstill Provision 438
      - 4 Termination Fee 439
    - 3 Greenmail 432
    - 3 Golden Parachute 433
    - 3 Poison Pill 435
      - 4 Rights Plan 440
      - 4 Triggering Event 441
      - 4 The Option to Purchase Shares 442
      - 4 Redeem the Rights Plan 443
    - 3 White Knight 436
  - 2 Insuperable Barrier 417

### FIGURE 8.1 Continued

- 1 Takeover Premium 394
  - 2 Range of Reasonableness 425
  - 2 Proration Interest 426
  - 2 Control Premium 427
- 1 Directors And Officers Duties 395
  - 2 Personal Interests of Directors and Officers 444
    - 3 Losing Directorial Position 449
    - 3 Protecting Shareholders against Coercion 450
  - 2 Proportionality Test 445
    - 3 Draconian Measure 451
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      - 4 Legitimate Threat 459
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    - 3 Waste of Assets 455
    - 3 Revlon Test 456
    - 3 Unocal Test 457
      - 4 The Duty To Explore Alternative Offers 463
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      - 4 Auction 464
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    - 3 Dominate The Board 461
    - 3 Undue Influence 462
  - 2 Board Committee 447
  - 2 Fairness Opinion 448
- 1 Outcomes Of The Takeover 396
  - 2 Hostile Acquisition 467
    - 3 Change Of Control 470
  - 2 Non-Tendering Shareholders 468
  - 2 Long-Term Value 469
- 1 Remedies 490

# Figure 8.2

The division of the text into paragraphs.

File Name: Gaylord Container.rtf
IN RE GAYLORD CONTAINER CORPORATION SHAREHOLDERS LITIGATION
Consolidated Civil Action No. 14616
COURT OF CHANCERY OF DELAWARE, NEW CASTLE
747 A.2d 71;1999 Del. Ch. LEXIS 175
July 27, 1999, Date Submitted
August 10, 1999, Date Decided
SUBSEQUENT HISTORY:
Released for Publication by the Court August 27, 1999. Cover Page Revised October 25, 1999. As Corrected March 14, 2000.
DISPOSITION:
Defendants' objection to class certification denied.
COUNSEL:
Joseph A. Rosenthal, Esquire, Carmella P. Keener, Esquire, of ROSENTHAL, MONHAIT, GROSS & GODDESS, Wilmington, DE; OF COUNSEL: StevenG. Schulman, Esquire, Edith M. Kallas, Esquire, Cary L. Talbot, Esquire, of MILBERG WEISS BERSHAD HYNES & LERACH, New York, New York; Stephen Ramos, Esquire, of BERGER & MONTAGUE, Philadelphia, PA, Attorneys for Plaintiffs.
William O. LaMotte III, Esquire, Karen Jacobs Louden, Esquire, S. Mark Hurd, Esquire, of MORRIS, NICHOLS, ARSHT & TUNNELL, Wilmington, DE; OF COUNSEL: Thomas O. Kuhns, Esquire, Timothy A. Duffy, Esquire, of KIRKLAND & ELLIS, Chicago, IL, Attorneys for Individual Defendants.
Lewis H. Lazarus, Esquire, of MORRIS, JAMES, HITCHENS & WILLIAMS, Attorney for Nominal Defendant Gaylord Container Corporation.
JUDGES:
STRINE, Vice Chancellor.

### FIGURE 8.2 Continued

OPINIONBY:
STRINE
OPINION:
[*72]
MEMORANDUM OPINION
STRINE, Vice Chancellor
Nearly four years into this purported class action, this court confronts the question of whether a class should be certified. n1 The answer to that question turns on whether the plaintiffs'Unocalclaims allege [**2] special injury, justifying a characterization of them as stating individual, as well as derivative, claims. In this opinion, I conclude that the complaint does state individual claims and therefore that class certification is appropriate.
~Footnotes
n1 Sadly, this motion has been litigated at a quite torpid pace. I note that Court of Chancery Rule 23(c) requires that the court shall determine whether an action shall be maintained as a class action "as soon as practicable after the commencement of an action brought as a class action." In this case, the class certification motion was filed December 22, 1997 and lay dormant until I raised the issue at a scheduling conference. Needless to say, the resolution of this motion is later than practicable. Regrettably, this case is just one of many purported class actions in which the class certification issue has not been presented in compliance with Rule 23(c), a problem of which the members of this court are aware.
End Footnotes
The facts necessary to resolve this motion are drawn from [**3] the complaint.
Defendant Gaylord Container Corporation ("Gaylord") manufactures and distributes prosaic items such as corrugated containers and grocery bags, without which America's consumerist economy would function quite cumbersomely. Before 1995,

Gaylord's certificate of incorporation provided for two classes of common stock: Class A and Class B. When the two classes voted together, each Class A share was entitled to one vote and each Class B share was entitled to ten votes.

### Figure 8.3

The output of the filtering engine where the underlined texts are filtered out paragraphs, and the bold texts represent the paragraphs that need to be mapped.

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**JUDGES:** 

### FIGURE 8.3 Continued

STRINE, Vice Chancellor.
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STRINE
OPINION:
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MEMORANDUM OPINION
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Defendant Gaylord Container Corporation ("Gaylord") manufactures and distributes prosaic items such as corrugated containers and grocery bags, without which America's consumerist economy would function quite cumbersomely. Before 1995, Gaylord's certificate of incorporation provided for two classes of common stock: Class A and Class B. When the two classes voted together, each Class A share was entitled to one vote and each Class B share was entitled to ten

### FIGURE 8.3 Continued

votes.

As of the beginning of 1995, Gaylord's founder, Chairman, and Chief Executive Officer, defendant Marvin A. Pomerantz, owned over 85% of the Class B stock, giving him 62% of the company's total voting power. Other Gaylord directors and officers held another 12% of the company's total voting power. As a result, Gaylord management wielded firm control over the company. Collectively, I will refer to Pomerantz and the other management holders as the "Management

Holders" [\*73] and their combined stockholdings as the "Management Block."

In the late 1980's, Gaylord, like many businesses, began to suffer from the adverse effects of a recession. By 1991, Gaylord was unable to meet its debt obligations. As a result, it embarked [\*\*4] on a pre-packaged financial restructuring pursuant to Chapter 11 of the federal Bankruptcy Code. The restructuring was consummated in September 1992.

As part of the restructuring, Gaylord was required to issue significant equity in the form of warrants and common stock to its creditors. Compl. P 15. Most important, Gaylord was required to agree to a potential restructuring of its Class A and Class B common stock. The potential restructuring provided that if Gaylord's Class A stock did not reach and maintain a prescribed trading price then the outstanding Class B stock would automatically become Class A stock on July 31, 1995. The effect of such an occurrence would be to reduce the Management Holders' total voting strength from 74% to 20%.

As a result, Gaylord stockholder votes would no longer be controlled by the Management Holders.

By 1995, Gaylord's performance had improved substantially. Yet, its stock price had not reached the level sufficient to ensure that the Class B stock would not be eliminated. In late spring and early summer 1995, the Gaylord board of directors (the "Board") realized that the Management Holders would soon lose voting control of the company. According [\*\*5] to the complaint, the Board therefore developed a strategy designed to maintain the Management Holders' continued control of the company.

The strategy began with the Board's adoption of a shareholder rights plan (the "Rights Plan," a.k.a., "poison pill") on June 15, 1995. Suffice it to say, the Rights Plan made it economically impractical for any possible acquiror to obtain control of Gaylord without the Board's approval.

The strategy was furthered by the Board's July 7, 1995 decision to call a stockholder meeting for July 21, 1995. The date of the meeting was significant, because it enabled the Management Holders - - who were due to lose voting control on July 31, 1995 - - to control the outcome of the vote.

The meeting was called for the purpose of voting on proposed charter and bylaw ...

### Figure 8.4

The mapping of the paragraphs onto the different nodes of the relevant modular structure of knowledge.

# In re Gaylord Container Corp. Shareholders Litigation , 1996 Del. Ch. LEXIS 149

The reason for subjecting a defensive device to enhanced scrutiny is that a board will inevitably have a conflict of interest when responding to a threat to control. n5 Although the Gaylord board was not responding to a specific takeover threat, it was responding to its loss of voting control and consequent vulnerability to hostile takeover. The inference that the board's primary purpose was entrenchment cannot be ruled out until the board satisfies the burden of justifying its defensive actions.

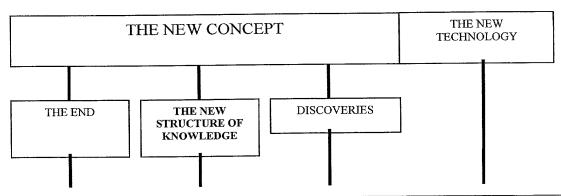
One cannot conclude from the face of the complaint that the combined effect of the rights plan and the amendments is within the range of reasonableness. Since the amendments are arguably disproportionate to their purported purpose, the circumstances permit an inference that entrenchment was their true purpose. The proper course in the circumstances alleged in the complaint is to deny the motion to dismiss, permit the plaintiffs to pursue discovery, and give the defendants an opportunity to satisfy the enhanced scrutiny standard. The court will then have a better basis to determine whether the board took proper precautions to protect stockholders from coercive takeover tactics or, as the plaintiffs claim, acted primarily to keep control.

### **Charter and Bylaws Amendment**

In its proxy statement, the board explained that the purpose of the proposed charter and bylaw amendments was to increase the effectiveness of the shareholder rights plan by preventing a person who controlled a majority of the voting stock, but less than two-thirds, from circumventing the plan. The board disclosed that the proposed amendments would have an entrenching effect and that Mr. Pomerantz controlled [\*4] sufficient votes to approve them.

Because the burden of justifying its action shifts to the board under the enhanced scrutiny standard, a complaint challenging a board's use of a defensive device will usually survive a motion to dismiss. n6 But it does not necessarily follow that ....

### FIGURE 9



Leading the user to the relevant pieces of information, without "search"	A modular structure of knowledge, built on a set of "links"	The convergence of the modular structure of accepted intuitions, with the modular structure which lies behind the text	A content-editor tool, for the formation of the modular structure of knowledge, by the content-expert (with no need for technology-developers)
Enhancing the acquisition of knowledge	The links yield outlines to guide the layman	There exist rules, which enable an automated filtering of relevant paragraphs, such that over 80% of the materials are traced as "garbage"	A filtering engine, built on the "if…then…" rules of filtering.
Enabling direct access to paragraphs, rather than files.	Content files, which consist of the relevant paragraphs of the relevant files to each link/subject.	There exist rules, which enable an automated mapping of the database onto the modular structure of knowledge, and thereby, automatically construct the content-files.	A mapping engine, built on the "ifthen" rules of mapping.
			The mapping-engine attaches pointers/tags to the paragraphs, such that the system automatically links these paragraphs to the relevant nodes on the modular structure of knowledge.

# 

### FIGURE 9 Continued

Constructing the requisite technology, to enable an automated achievement of the above ends.	Clusters of meaning: word-groups, professional terminology, and visual presentations.	The mapping rules work through the clusters of meaning.	The mapping engine is further attuned to the clusters of meaning: assigning various weights to various paragraphs, according to their degree of
above crus.	Preservation		relevance, etc. A smart search-engine, which combines the smartness of the platform within simple search processes.

# FIGURE 10

	Title	Description
The Modular Structure Of Knowledge		
	Lends Itself To Automation	The extraction of the modular structure from the texts enables the automated retrieval of relevant paragraphs from within relevant files.
	Lets Go Backwards	The modular structure guides the user from concise knowledge to more elaborate information.
	Reflects Knowledge	The invention reorganizes the database onto a modular structure that reflects knowledge.
	Dynamic	The modular structure remains updated as data is invoked dynamically from the database itself.
	Convergence	The modular structure converges with the accepted intuitions and terminology of content specific textual sources.
Content - Oriented Databases		
Duncases	Automated Reorganization Of Knowledge Content-Oriented	The invention enables an automated process that includes: filtering, slicing and patching of paragraphs and mapping the knowledge on the modular structure.  The folders are allocated according to the modular
		structure of knowledge.
	Made Up Of Links	The invention's database contains only the links of the modular structure. This setting leaves the database flexible and open to updates.
	Virtual Retrieval	The invention's platform achieves virtual retrieval of knowledge using pre made reorganization of the database.
	Fragmental	The invention's platform facilitates access to relevant fragments from within relevant files.
User Interface		
	Content Files	The invention defines <i>content-files</i> .  The content-file is <i>a "multiple windows"</i> window, <i>which</i> automatically integrates all of the relevant fragments of the relevant source-files within one virtual file.
	Integration	The invention provides an innovative integration of three modes of knowledge presentation on one screen: a modular structure of knowledge, content-files, and visual presentations.
	Time Efficient	The user is able to retrieve the relevant pieces of information in <i>just a few clicks</i> (6-10 clicks).
	No Need To Search	The interface guides the user to the relevant files using the modular structure, outlines and visual presentations.
	Responsive	The user is invited to choose among several different contexts that might match his/hers specific point of reference
	Knowledge Acquisition	The multiple ways of presentation promote knowledge acquisition.

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